

FY 2006 Advertised Budget Plan Presentation



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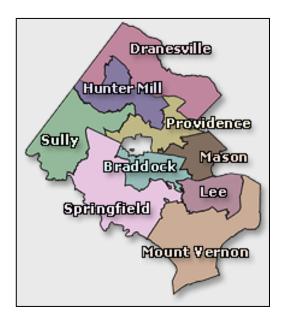
Web site: http://www.fairfaxcounty.gov/dmb



The FY 2006 Budget

O *Commitment*to high quality of life and exceptional services

O *Commitment* to taxpayer relief







FY 2006 Budget: Investment of Resources in Strategic Priorities

BOARD OF SUPERVISORS' PRIORITIES

O Strong Investment in Education



O Public Safety and Gang Prevention



O Affordable Housing



O Environmental Protection



O Transportation Improvements



O Revenue Diversification to Reduce Burden on Homeowners





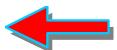
FY 2006 Budget: Aligns BOS Priorities With County Vision Elements

COUNTY VISION ELEMENTS

BOARD PRIORITIES



 Maintaining Safe and Caring Communities



- Strong Investment in Education
- Public Safety and Gang Prevention



O Building Livable Spaces



- Affordable Housing



O Practicing Environmental Stewardship



- Environmental Protection



O Connecting People and Places



- Transportation Improvements



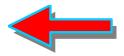
O Creating a Culture of Engagement



O Maintaining Healthy Economies



O Exercising Corporate Stewardship



Revenue Diversification to Reduce Burden on Homeowners



- O FY 2006 is 5th year of double-digit assessment increases for homeowners
- O Growth in assessments has been primary and sometimes only source of growth in budget
- O Homeownership is a good investment in Fairfax County
- O Real estate market expected to remain strong:
 - Strong job growth
 - Increased demand/limited supply
 - Favorable interest rates





Residential Equalization Changes in Surrounding Jurisdictions

	Total
	Residential
<u>Jurisdiction</u>	<u>Equalization</u>
Alexandria	21.3%
Arlington	24.0%
Loudoun	20.0%
Fairfax County	23.09%
Prince William	23.0%

Loudoun County

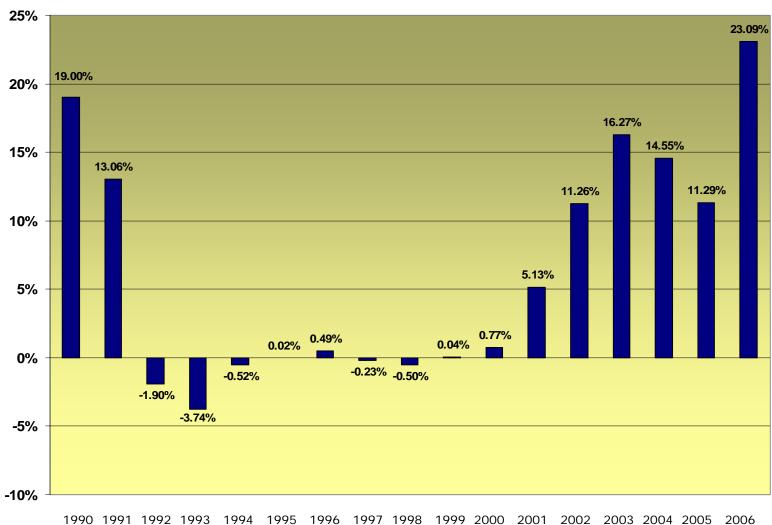


FY 2006 Budget: Tax Rate Proposal

- O 10 Cent Reduction in Real Estate Tax Rate:
 - Homeowner saves \$445 annually
 - Cumulative result of tax rate reductions \$1,531 since FY 2002
 - Homeowner will still pay an increase of \$498 in FY 2006
- O Caution Against Significantly Higher Rate Reductions:
 - In early 1990s, growth in residential assessments very high
 - Tax rate cut 19 cents from FY 1989 to FY 1991
 - Real estate market dropped in 1992
 - Required several years of budget cuts and tax rate increases to balance budget



Annual Increases in Residential Equalization: FY 1990 – FY 2006





FY 2006: Considerations

O Stormwater Management Projects:

- To address public safety, preserve home values and protect the environment
- Project Costs \$300 million +
- Recommend annual allocation of the value of 1 penny or \$17.9 million
- In lieu of stormwater utility which is more costly and takes longer to implement



O Affordable Housing Projects:

- Recommendations from Affordable Housing Preservation Action Committee
- County needs to maintain affordable/ workforce housing stock:
 O 1,300 units lost since 1997
- Allocation of 1 penny or \$17.9 million annually to keep 1,000 units of housing at affordable rates





State Economy



- O Projected additional revenue of \$1.2 billion
- O Proposed by Gov. Warner to be used for one-time expenses, and smart investments in economic growth, in new jobs, and in quality of life improvements. Makes "super deposit" in 'Rainy Day Fund.'
- O Funding increases proposed for transportation, education and safety net requirements
- O Only 2.7% of General Fund revenue comes from the State

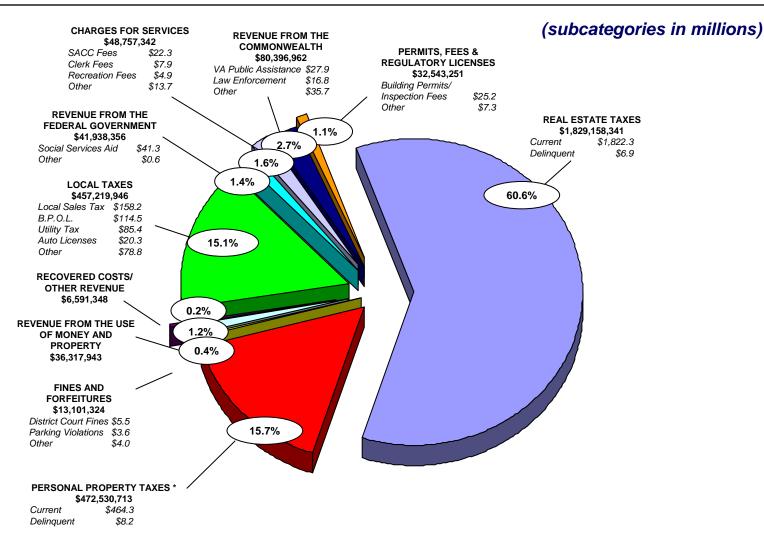
Regional and Local Economy

- Washington metropolitan economy is best performing nationwide in 2004
- O Strong job growth; Fairfax County job growth rate in 2004 over 4%:
 - 2 percentage points better than region
 - 3 percentage points better than nation
- Important factor Federal Government spending
 - Results in quality jobs
 - Robust gains in retail and housing sectors
- O County's Economic Index forecasts moderate growth
- O Real estate market residential and commercial very strong





FY 2006 General Fund Receipts ("Where It Comes From")

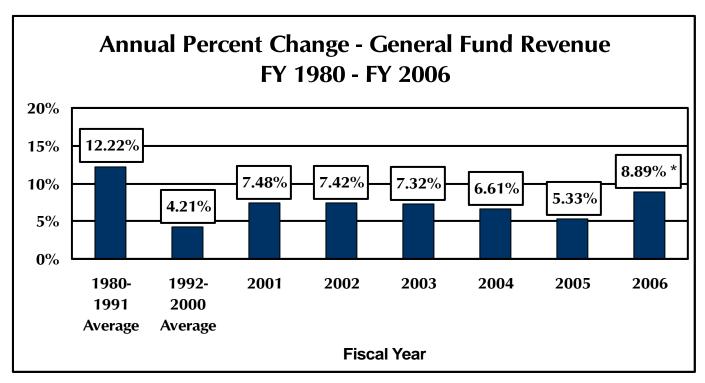


FY 2006 GENERAL FUND RECEIPTS = \$3,018,555,526

For presentation purposes, Personal Property Taxes of \$198,262,860 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.



General Fund Revenue Growth



^{*} Assumes a 10 cent tax rate reduction



Outlook for County Revenues – FY 2006

FY 2006 General Fund Revenues: 8.89% increase:

- O Real Estate Revenue increases 12.5%
- O All other revenue categories combined increase 3.7%
 - First appreciable growth in these categories in several years
 - Moderate growth in Personal Property and Other Local Tax receipts and Interest on Investments





Real Estate Tax Base

	1991	1992	1993	1994	1995	1996	1997	1998
Equalization	11.51%	(2.75)%	(6.48)%	(2.46)%	(1.29)%	0.36%	0.57%	0.80%
- Residential	13.06	(1.90)	(3.74)	(0.52)	0.01	0.49	(0.23)	(0.50)
- Nonresidential	7.85	(4.80)	(13.22)	(7.86)	(5.28)	(0.09)	3.27	5.05
Growth	5.26	1.79	0.40	1.08	1.97	2.16	2.13	1.93
TOTAL	16.77%	(0.96)%	(6.08)%	(1.38)%	0.68%	2.52%	2.70%	2.73%
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	1999	2000	2001	2002	2003	2004	2005	2006
Equalization	1.77%	2.96%	5.13%	9.70%	11.72%	9.94%	9.54%	20.80%
- Residential	0.04	0.77	5.13	11.26	16.27	14.55	11.29	23.09
-Nonresidential	7.12	9.24	5.15	5.92	0.52	(2.94)	3.74	12.74
Growth	2.19	3.37	3.81	3.94	3.42	2.54	2.50	2.69
TOTAL	3.96%	6.33%	8.94%	13.64%	15.14%	12.48%	12.04%	23.49%

Value of one penny in FY 2006 = \$17.9 million





Real Estate Revenue: Equalization Components

Residential

- O Approximately 79.3% of Base
- O Residential Values increase 23.09%
 - 5th consecutive year of double-digit increases
 - Since FY 2000, average home values have more than doubled from \$195,713 to \$444,766
- O Results from:
 - Robust local real estate market
 - Sustained increase in prices
 - O High demand
 - O Limited supply
 - O Favorable interest rates



 All types of residential property experiencing increases in value



Residential Equalization Changes

Housing Type (Percent of Base)	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006
Single Family (73.2%)	12.08%	16.14%	14.15%	11.20%	21.21%
Townhouse/Duplex (18.5%)	10.98%	18.56%	17.00%	12.99%	26.08%
Condominiums (6.5%)	10.30%	21.19%	20.09%	16.24%	33.49%
Vacant Land (1.3%)	7.90%	15.23%	23.23%	15.19%	26.32%
Other (0.5%) ¹	5.73%	3.00%	2.58%	4.89%	5.30%
Total Residential Equalization (100%)	11.26%	16.27%	14.55%	11.29%	23.09%

¹ Includes affordable dwelling units, recreational use properties, and agricultural and forestal land use properties.

Impact on Typical Fairfax County Household

	Mean Assessed		
	Value of	Real Estat	e
Fiscal	Residential	Tax Rate	Tax Per
<u>Year</u>	Property	Per \$100	Household
FY 2000	\$195,713	\$1.23	\$2,407.27
FY 2001	\$208,126	\$1.23	\$2,559.95
FY 2002	\$234,749	\$1.23	\$2,887.41
FY 2003	\$276,945	\$1.21	\$3,351.03
FY 2004	\$321,238	\$1.16	\$3,726.36
FY 2005	\$361,334	\$1.13	\$4,083.07
FY 2006	\$444,766*	\$1.03	\$4,581.09

^{*} Estimate



Nonresidential Equalization Changes

Category (Percent of Base)	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006
Apartments (18.3%)	6.53%	9.59%	3.86%	1.86%	11.21%
Office Condominiums (2.8%)	4.95%	7.75%	15.63%	13.59%	18.01%
Industrial (7.6%)	7.25%	2.08%	(1.29%)	5.26%	8.89%
Retail (14.2%)	2.84%	1.91%	2.91%	7.91%	10.99%
Regional Malls (2.7%)	2.20%	0.34%	6.95%	3.00%	4.06%
Office Elevator (37.2%)	6.54%	(2.48%)	(10.73%)	3.27%	18.81%
Office – Low Rise (3.6%)	7.30%	1.46%	(6.27%)	5.42%	17.56%
Vacant Land (3.8%)	6.36%	(0.08%)	(6.55%)	7.15%	10.07%
Hotels (3.8%)	6.58%	(15.39%)	(6.23%)	4.48%	15.34%
Other (6.0%)	6.35%	3.02%	6.00%	5.15%	8.52%
Nonresidential Equalization (100%)	5.92%	0.52%	(2.94%)	3.74%	12.74%

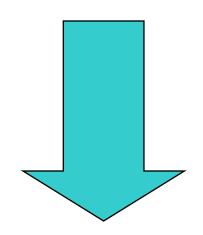


Real Estate Revenues: Equalization Components



Nonresidential

- O Nonresidential values increased 12.74% Office Vacancy:
 - 2002 12.1%
 - 2003 11.2%
 - Mid-2004 9.7%. With sublets 13.3%, down from 15.6%
- O Commercial/Industrial percentage of total real estate assessment base:
 - FY 1990 = 26.76% (highest rate in over a decade)
 - FY 1996 = 19.04%
 - FY 2001 = 25.37%
 - FY 2002 = 24.84%
 - FY 2003 = 21.97%
 - FY 2004 = 19.14%
 - FY 2005 = 18.20%
 - FY 2006 = 17.36%





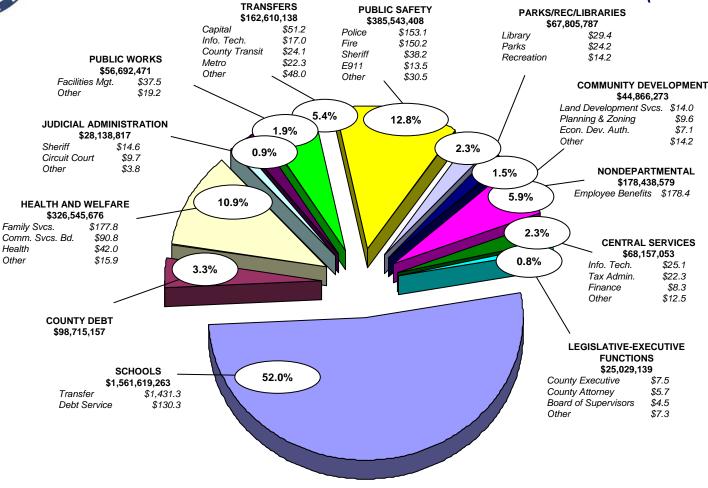
General Fund Disbursements

- O General Fund Disbursements total \$3.0 billion, an increase of \$194.6 million or 6.93 percent over the FY 2005 revised budget
- O General Fund Direct Expenditures total \$1.1 billion, an increase of \$25.7 million or 2.44 percent over the FY 2005 revised budget
- O The total recommended FY 2006 budget is \$5.1 billion



FY 2006 General Fund Disbursements ("Where It Goes")

(subcategories in millions)



FY 2006 GENERAL FUND DISBURSEMENTS = \$3,004,161,761



County Support for Fairfax County Public Schools



The combined transfer for School operating and School debt service is \$1.56 billion which represents 52% of total County disbursements.

FY 2006 Transfer for School Operations = \$1.43 billion

- O An increase of \$109 million or 8.24% over FY 2005
- O Consistent with revenue proposals
- O School Board Request = \$1.44 billion
 - An increase of \$121.5 million or 9.2% over FY 2005
 - Additional resources of \$12.6 million required to fully fund FCPS request

FY 2006 Transfer for School Debt Service = \$130.3 million

O Supports \$130 million in School Bond sales

Board Priority:
Strong Investment
in Education



Other County Support for Fairfax County Public Schools

In FY 2006, a total of \$50.9 million in additional County support is provided for FCPS.

Includes funding for:

O Comprehensive Services Act (CSA),	\$27.3 million
School-Age Child Care (SACC),	
and Head Start Programs	

- O Public Health Nurses and \$11.1 million Clinic Room Aides
- O School Crossing Guards and \$7.2 million School Resource Officers
- O Other \$5.3 million



Increases associated with:

- Opening new facilities
- Public Safety
- Workload requirements
- O Total Increase of 166/165.77 SYE Net Positions
 - Only 381 net new positions have been added to the County's total position count since FY 1991

Positions Per 1000 Residents						
FY 1992	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
13.57	11.45	11.36	11.22	11.15	11.10	





New Fire Station

\$3.5 million

- Crosspointe Fire Station to open in May 2006
- Tower truck, engine and Advanced Life Support (ALS) unit
- Positions to be recruited and trained in advance of opening
- Requires 36/36.0 SYE new positions

Advanced Life Support Staffing \$2.2 million

 Phase II of plan to provide minimum ALS staffing on all engines and medic units – 24/7

Board Priority:
Public Safety
and Gang
Prevention

- Current staff shortage requires mandatory recall of ALS providers
- Phase I 23 positions (21 ALS providers and 2 administrative positions)
- Phase II 23 positions (21 ALS providers and 2 administrative positions):
 - O Provides 14 additional ALS providers per shift day and 4 administrative positions





- Emergency Medical Service (EMS) \$1.1 million
 Program Improvements
 - Phase II of plan to overhaul command and oversight structure of EMS program
 - EMS cases more numerous, more complex, and requires higher level of training and oversight
 - Phase I 9 positions
 - Phase II 12 positions for quality assurance and training
- Additional Police Patrol Officers \$1.2 million
 - 8/8.0 SYE additional positions for patrol division (one per district)
 - To address increased population and service demands





Expansion of Police Gang Investigation Unit

\$0.6 million

 Expansion of unit from 8 to 12 detectives to address gang activity and community outreach

Public Safety Transportation Operations Center (PSTOC)

- Will house Public Safety Communications Center and Emergency Operations Center
- Necessary to provide space, technology, security and communications capacity to manage 911 emergency call volume
- Facility cost estimated at \$102.5 million
- Fall 2002 Public Safety Bond Referendum and funding availability over last several reviews support \$57.5 million appropriation to date
- \$15 million in FY 2006
- \$30 million anticipated for FY 2005 Third Quarter





Public Safety Communications Center (PSCC) Initiatives

\$3.2 million

- Call volume emergency and non-emergency > over
 1.1 million
- Facility has significant recruitment and retention issues, resulting in staffing shortages. Results in:
 - O Longer wait times
 - O Heavy workload > high staff turnover
- Added 11/11.0 SYE positions (\$0.9 million) to provide support necessary to monitor staff and center performance, provide leadership in client services and center operations and human resources support for recruitment and training
 - O Creation of separate Department of Public Safety Communications
 - O Conversion of PSCC staff to Uniformed Retirement System (\$2.3 million)
 - Will enhance recruitment and retention





Expansion of Adult Detention Center (ADC)

\$1.1 million

- Opening ½ floor based on current and anticipated inmate count and 11/11.0 SYE additional positions
- Provides space for an additional 96 inmates
- Double-bunking and alternative programs will still be required to handle overcrowding

Office of Emergency Management \$0.1 million Training Coordinator

 1/1.0 SYE position to coordinate County's emergency training and exercise program for 40 County agencies and partners





Market Rate Adjustment for Public Safety Personnel

\$10.5 million

- Annual market index used to keep pay scales competitive
- FY 2006 market index is 3.07 percent
- Used to adjust all non-public safety salary scales only

Uniformed Police and Fire and Rescue \$11.2 million Salary Adjustment

- 4% adjustment for uniformed Police and Fire and Rescue personnel
- Based on comparative review of personnel pay to market average
- Necessary to attract and retain quality staff





Step Increments for Uniformed Public Safety Personnel

\$2.5 million

 Shift Differential and Holiday Pay Adjustments \$2.4 million

Court Attendance Overtime

\$1.0 million





Public School Health Program

\$0.4 million

- New South County Secondary School to open in September 2005
 - O Requires 2/2.0 SYE public health nurses and 2/1.27 SYE clinic room aides
- Additional public health nurses (2/2.0 SYE) to begin to address school population increases
- Little River Glen Adult Day Health \$0.2 million
 Care Center
 - Facility to open in early FY 2007
 - O Requires 9/9.0 SYE positions, funded for 3 months in FY 2006
 - O Serves 35 frail elderly and adults with disabilities





Special Education Graduates

\$0.1 million

- Funding for 1/1.0 SYE case manager position to provide oversight for 57 graduates entering the system in June 2005
- Funding for services anticipated to be provided through additional Medicaid waiver slots
- Allows opportunity and time for development and implementation of new Consumer-Directed Model and program efficiencies



Building Livable Spaces



Capital Renewal Funding

\$7.7 million

- Repairs, improvements and restoration of capital facilities
- Includes roofs, electrical systems, HVAC, plumbing, carpet, parking lot, alarm and generator replacement
- Funding of \$2.7 million in General Fund dollars and \$5.0 million in General Obligation Bonds

Laurel Hill Property

\$5.6 million

- Asbestos removal and site stabilization
- Property, formally known as Lorton Correctional Facility, was transferred to the County by Federal government in 2002
- Includes 2,340 acres of land and 1.48 million square feet of building space



Building Livable Spaces



- Mott Community Center Expansion \$2.0 million
 - Expansion of gymnasium and classroom space
 - Will accommodate regional teen center, new computer club house and continued increase in center usage
 - Will serve more than 24,000
- Affordable Housing

\$2.0 million

- Seed money for housing assistance program
- Additional Positions for Capital Facilities

\$0.02 million

- 2/2.0 SYE additional Engineer II positions in construction administration
- PSTOC and other projects from Fall 2004 Bond Referendum

Board Priority:
Affordable
Housing



Practicing Environmental Stewardship



- Stormwater Management Program \$17.9 million
 - Annually dedicates value of one penny (Real Estate Tax)
 - 3/3.0 SYE Engineers
 - Funds maintenance and rehabilitation of stormwater infrastructure in addition to \$2.74 million in existing funding
 - Total project cost = \$300 million +

Board Priority: Environmental Protection





Metro Funding (General Fund Transfer)

\$22.32 million

- For Metrorail and Metrobus operating and capital requirements
- Total County obligation of \$59.3 million
- An increase of \$4.2 million over FY 2005 primarily due to increased operating expenditures
- Capital requirements total \$37.5 million;
 \$28 million funded with General Obligation Bonds







County Transit Funding (General Transfer)

\$24.15 million

- An increase of \$3.0 million or 13.1% over FY 2005 level:
 - O Supports operation of FAIRFAX CONNECTOR and contractual obligations of VRE
 - O Enhances service in Huntington Division
 - O Funds continued transition to ultra-low sulfur diesel fuel





Local Cash Match Requirements \$2.7 million for Transportation Grants

- Leverages \$11.5 million in federal funding in projects such as Route 236 Corridor and Richmond Highway
- Primarily Congestion Mitigation Air Quality (CMAQ) grant program
- Consistent with funding opportunities and information previously provided to the Board of Supervisors

Enhanced Bus Shelter Maintenance \$0.4 million

- Increases frequency of maintenance of all bus shelters in County
- Necessary to attract and retain riders as well as promote a positive environment for nearby residences and businesses





Transportation-Related Positions \$0.5 million

- 6/6.0 SYE positions to address workload
- Areas such as traffic calming, pedestrian safety, residential traffic administration, traffic operations activities, and bus stop safety study
- Important for significant land use projects (Tysons and Laurel Hill) as well as contract oversight
- Also includes one position in Planning and Zoning (DPZ) for Dulles Rail Initiative





 Information Technology Funding 	\$17.2 million
 Mandated requirements 	\$0.5 million
 Completion of prior investments 	\$2.4 million
 Enhanced County security 	\$1.4 million
 Improved service and efficiency 	\$8.3 million
 Maintaining a current and supportable technology infrastructure 	\$4.6 million

Total FY 2006 Information Technology Projects

\$17.2 million

 The FY 2006 Advertised Information Technology Plan can be viewed on the web at:

http://www.fairfaxcounty.gov/gov/dit/itPlan/advertised06.htm



Creating a Culture of Engagement



- Consolidated Community Funding Pool \$7.1 million
 - 2nd year of two-year cycle
 - \$0.3 million over the FY 2005 level
 - Leverages additional funds through cash-match from other non-County sources, in-kind services from volunteers, or contributions from businesses, the faith community and others
 - Community Development Block Grant (CDBG) funding of \$2.2 million could be eliminated in the President's Budget

Expanded Southgate Community Center \$0.3 million

- 5/5.0 SYE positions
- A North County center serving the Sully, Dranesville and Hunter Mill Districts
 - O Will serve 19,000 clients
 - O Will provide community outreach programs focused on atrisk youth as well as after-school and summer activities for children, and programs for adults and seniors



Maintaining Healthy Economies



Increased Staff for Plans Review and Inspections

\$1.2 million

- 14/14.0 SYE positions in Land Development Services
- To address longer plan review times, increased inspector requirements due to stringent environmental standards and increased complexity of cases
- Development oversight complicated by environmental requirements, infill projects and revitalization

Increase Land Development Fees

\$4.2 million

- 2-year phase-in of site review and inspection fee increases
- Consistent with other jurisdictions
- Results in 90% cost recovery

Zoning Permits Position

\$0.1 million

- 1/1.0 SYE Planner II position in Dept. of Planning and Zoning (DPZ) to review special permits
- New requirement for full site inspections, reporting and notification

EDA Representative in California

\$0.1 million





DIVERSIFICATION OF REVENUE BASE

Increase in Zoning Fees

\$0.7 million

- Increase in fees for zoning applications and compliance letters
- Consistent with other jurisdictions
- Results in 50% cost recovery

Increase E-911 Fee to State Maximum \$3.0 million

- Increases rates from \$2.50 to \$3.00 per line per month
- Based on revenue decreases and increased costs
- Covers 55% of total PSCC cost







Non-Public Safety Employees Adjustments:

\$9.80 million

- Pay raises for non-Public Safety employees will be based <u>solely</u> on <u>performance rating</u>
- Scale of 0-6 percent
- Annual market index of 3.07% used to keep pay scales competitive – impacts scale only

Retirement Funding

\$7.02 million

- Based on impact of employer contribution rates determined by actuarial analysis and increase based on FY 2006 salary adjustments (\$6.47 million)
- Employer contribution for Employee System DROP Plan (\$0.35 million) – includes 1 position
- Amortize liability in Employees' Retirement system (\$0.2 million)
 - O Funding ratio fell below 90% threshold due to lower investment returns
 - O Based on corridor approach adopted by Board in 2002





Health Insurance Increase

\$3.1 million

- Assumes premium increases in County plan effective January 1, 2006 (12% - Self-Insurance Plan and 15% - HMO)
- Increase based on increased utilization and prescription drug costs
- Employee premiums will also increase by the same amount

O Retiree Health Benefits

\$0.12 million

- Based on estimated number of new retirees
- No change in benefits (GASB 45)
- GASB 45 total County liability = \$250 million with advanced funding or \$575 million without advanced funding

Dental Insurance

\$2.6 million

- Full year funding of program which began in FY 2005
- Provides 50% employer contribution





Position Increases Based on Workload

- Police 3/3.0 SYE positions
 - Financial resources, IT, grants management
- FMD 3/3.0 SYE positions
 - Supports maintenance program, plumbing, electrical, and locksmith based on increased facilities and increased square footage
 - Agency currently responsible for maintenance of 7.3 million square feet
 - Maintenance cost per square foot of \$4.72 is 10% below industry benchmark



Other Tax and Fee Adjustments

Refuse Collection Fee Increase

- Increase in fee from \$240 to \$270 due to increased cost of service
- 40,000 customers affected

Sewer Service Rate Increase

- Increased from \$3.20 to \$3.28 per 1,000 gallons
- Associated with increased costs for construction, system operation and maintenance, debt service and upgrades to reduce nitrogen discharge to meet regulations
- Additional annual cost to the typical household is anticipated to be \$6.08

Sewer Availability Charge Increase

- Increased from \$5,621 to \$5,874 for new single-family home
- Based on Forecasted Financial Statement from 2004-2009



FY 2006 Budget Schedule

7 1 2000 Budget Schedule		
→	February 28, 2005	County Executive presents <u>FY 2006</u> <u>Advertised Budget Plan</u>
→	March 7, 2005	FY 2006 Budget and Tax Rate to BOS for Advertisement
→	March 21, 2005	FY 2005 Third Quarter Review to BOS for Advertisement
→	April 4-6, 2005	Public Hearings on FY 2006 Budget, FY 2005 Third Quarter, and FY 2006 to FY 2010 Capital Improvement Program
→	April 18, 2005	Budget Mark-Up
→	April 25, 2005	Budget Adoption

FY 2006 Budget

The entire <u>FY 2006 Advertised Budget Plan</u> is available on the Internet:

http://www.fairfaxcounty.gov/dmb

The budget is also available on compact disc (CD).

